



WORLD BANK FAMILY NETWORK (WBFN)

TEEN SUMMER PROGRAM 2026 (SOP)

ABSTRACT

This Standard Operating Procedure (SOP) provides detailed guidance for planning, executing, and concluding the annual World Bank Family Network (WBFN) Teen Summer Program (TSP), ensuring a consistent and enriching experience for all participants. TSP is a three-week educational and leadership program for 16–18-year-old children of World Bank Group (WBG), International Monetary Fund (IMF), and Inter-American Development Bank (IDB) staff, designed to foster global citizenship, leadership skills, and cross-cultural understanding. Organized by WBFN, the program is delivered through a structured volunteer framework that includes a Core Team (CT) for overall coordination and specialized support teams for participant selection, event operations, communications, and content creation. Activities encompass expert talks, site visits, group projects, and skills workshops aligned with WBG's mission and priorities. The SOP outlines a full lifecycle of preparation—covering early budgeting, application and interview processes, volunteer recruitment and training, event-day operations, and post-event reporting—so that future teams can confidently replicate and enhance this flagship summer initiative.

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1. Introduction

The World Bank Family Network (WBFN) is a member-driven organization of spouses and partners of World Bank Group (WBG) staff, headquartered in Washington, DC, with a presence in more than 80 country offices.

This Standard Operating Procedure (SOP) serves as a comprehensive handbook for all aspects of the WBFN Teen Summer Program (TSP), ensuring a consistent and rewarding experience for participants. The TSP is a three-week educational and leadership program for teens aged 16–18 whose parents are employed by the WBG, International Monetary Fund (IMF), or Inter-American Development Bank (IDB). It offers an immersive introduction to global development through expert talks, site visits, collaborative projects, and skills workshops.

The program's objectives are to:

- **Strengthen global citizenship:** Foster the awareness of being a Global Citizen and a contributing member of the global community.
- **Deepen institutional understanding:** Introduce participants to the missions, operations, and global impact of the WBG, IMF, and IDB.
- **Support personal growth and career readiness:** Build leadership, teamwork, critical-thinking, and cross-cultural skills, while providing exposure to future learning and career pathways.

1.1 TSP Application Requirements and Key Dates

The following are the requirements:

- Applicants must be 16, 17, or 18 years old by July 1, 2026, and must be enrolled in high school (not in college or university).
- At least one parent must be a staff member of WBG, IMF, or IDB and a registered member of the corresponding family association (WBFN, IMFFA, or IDBFA).
- If both parents work for different organizations (WBG, IMF, or IDB), the applicant must choose one organization and its family association for the application and ensure that the chosen parent is an active member of that association.
- Only one application may be submitted per applicant: applications to more than one organization will be disqualified.
- Applicants must complete and submit their own online application form and have at least an intermediate level of spoken and written English.
- Applicants must be able to attend the full program—held from June 22 through July 9, 2026, daily from 9:00 a.m. to 4:00 p.m. See Appendix 1 for the TSP Master Schedule 2026.
- The application period is January 19–February 2, 2026, and all materials must be received by 12:00 noon EST on the final day of the application window.
- Previous TSP participants are not eligible to reapply.
- The program is limited to 48 participants, with final selection based on an interview. Decisions of the selection committee are final.
- For questions or Frequently Asked Questions (FAQs), applicants should refer to Appendix 2 or email:
 - WBFN: teensummerprogram@worldbank.org
 - IMFFA: imffa@imf.org

- IDBFA: familya@iadb.org

2. Program Objectives and Format

The Teen Summer Program (TSP) is designed to achieve three overarching goals:

- **Strengthen global citizenship:** Foster the awareness of being a Global Citizen and a contributing member of the global community.
- **Deepen institutional understanding:** Introduce participants to the missions, operations, and global impact of the WBG, IMF, and IDB.
- **Support personal growth and career readiness:** Build leadership, teamwork, critical-thinking, and cross-cultural skills, while providing exposure to future learning and career pathways.

These broad goals translate into the following specific objectives:

- **Global citizenship and community engagement:**
 - Increase participants' understanding of key global challenges and interdependence.
 - Strengthen respect for diverse cultures and perspectives.
 - Encourage responsible, value-based action as members of the global community.
- **Institutional knowledge of WBG, IMF, and IDB:**
 - Explain each institution's mission and role in global development.
 - Familiarize participants with core areas of work, tools, and typical project cycles.
 - Connect real-world case examples to development outcomes and impact.
- **Skills, growth, and career readiness:**
 - Build practical leadership and teamwork skills through group projects and peer collaboration.
 - Strengthen critical-thinking, problem-solving, and communication through presentations and applied exercises.
 - Expand career awareness by introducing development-related pathways and learning opportunities, including exposure to professionals and required skills.

Beginning in 2024, TSP adopted a thematic approach aligned with the World Bank's mission and vision. Key discussion topics are identified based on applicant interviews. Participants are then organized into groups to prepare and deliver a collaborative presentation to a panel of three WBG experts. This format also lends itself to replication in World Bank Group Country Offices (COs). For detailed guidance on the group project, see Appendix 3.

3. Volunteer Engagement and Team Structure

3.1 Creating the TSP Project Team

The TSP Manager (PM) is designated or recruited by the VET from WBFN members who have expressed interest through volunteer forms. Selection typically includes interviews conducted by the VET Lead, in coordination with WBFN Presidents, the WBFN Manager, and the Social, Events, and Learning (SEL) team Lead. This process is usually completed one to two months before formal planning begins. The SEL Lead does not need to serve as the TSP Manager.

The process is typically initiated by the President of Operations or the SEL Lead, who also convenes the kick-off meeting.

The TSP relies on a multi-tier volunteer system coordinated by the VET.

3.2 Core Team (CT)

- CT members join early and participate in planning, key decision making and coordination.
- CT usually includes WBFN manager, WBFN Presidents, WBFN office assistants, VET lead, Communication and Logistics team leads, Resource Management team lead and SEL team lead.
- CT is usually formed one month before program launch; they communicate through emails and What's App.
- Commitment: Bi-weekly meetings at first, weekly from 2 months out, plus daily presence during the program (minimum two CT members per day).

The role of CT is critical because it ensures continuity and maintains the quality of this high-demand, competitive program from year to year.

3.3 Support Teams

- Participant Selection Team
- Event Operations (Logistics) Team
- Media & Communications Team
- Content Creation Team
- Resource Management Team
- VET

Volunteers may join one or more teams depending on skills and availability:

4. Organizational Structure and Roles

The following is the organization structure and description of roles.

- **WBFN Manager:**
 - Oversees the full program cycle and provides high-level approvals.
 - Approves the program budget and manages overall coordination.
 - Serves as the primary liaison with IMF and IDB Family Networks.
 - Supports/oversees speaker outreach and coordinates facilities for the program sessions.
 - Oversees catering, logistics, and required multimedia/AV equipment.
 - Prepares a detailed budget covering catering, supplies, and other anticipated expenses.

- **WBFN Office Assistants:**
 - Provide administrative and procurement support.
 - Communicate with applicants and send acceptance, rejection, and waitlist notifications.
 - Support financial transactions and assist with security clearances and related communications.
 - Support meeting logistics (e.g., scheduling, set-up) in coordination with the PM.
 - Support website updates (as applicable, in coordination with the Communications Team and PM).
 - Help prepare the program package (speaker bios, session titles, photos).
 - Assemble welcome packets (contact list, schedule, badges, and key logistics materials).
- **WBFN Presidents:**
 - Provide overall program supervision and guidance.
 - Attend the TSP opening and closing ceremonies.
 - Designate a Master of Ceremony (MC) and assign other key volunteer roles as needed.
- **SEL Lead (WBFN)**
 - Supports planning and/or operations depending on interest and availability.
 - Provides updates to the SEL Executive Committee (EC) Chair on program progress.
- **TSP Manager.** Holds primary responsibility for planning and executing all phases of the program, including:
 - Scheduling meetings and chairing CT meetings.
 - Preparing agendas, minutes, and tracking action items and deadlines.
 - Developing program schedules and coordinating deliverables across teams.
 - Maintaining and updating the SOP and other program documents.
 - Coordinating communication with IMFFA and IDBFA (as applicable).
 - Training and supervising volunteers; ensuring coverage across operational needs.
 - Archiving key documents, capturing lessons learned, and producing the final report and debrief presentation.
- **WBFN EC Chair of SEL:**
 - Acts as liaison between the Core Team and the Executive Committee (EC).
 - Supports planning and/or operations depending on background and availability.

Support Team Leads:

- Direct daily operations within their respective teams, report progress at CT meetings, and promptly escalate any issues.
- **Participant Selection Team (≈10 volunteers)**
 - Draft/update application forms and scoring rubrics.

- Conduct interviews (panels of three, at least one experienced interviewer).
- Record scores and qualitative comments for transparency.
- Attend interviewer training and provide feedback
- **Event Operations (Logistics) Team** (\approx 10–12 volunteers)
 - Handle daily registration, attendance, and chaperoning.
 - Distribute printed materials and collect daily evaluation forms.
 - Manage venue set-up/tear-down and on-site logistics.
 - Manage breaks (food and beverage set-up and supplies).
 - Escort participants between sessions and monitor decorum and safety.
 - Coordinate presenter greetings, briefings, and session flow.
 - Coordinate catering, logistics, and required multimedia/AV equipment.
 - Coordinate facilities for the selection processes.
 - Ensure smooth day-to-day execution of the program schedule.
- **Media & Communications Team** (3–4 volunteers)
 - Manage publicity and communications (emails, flyers, social media, on-site signage).
 - Oversee photography/videography and ensure proper participant consent for image use.
 - Develop a communications plan for internal updates and external announcements.
 - Design digital invitations and social media posts; support live updates on WBFN channels.
 - Prepare certificates and branded items (e.g., goodie bags, certificates).
- **Content Creation Team** (CT and additional 4 volunteers)
 - Define annual theme and learning objectives.
 - Draft session outlines and interactive activities (e.g., mock development projects, debates).
 - Identify potential speakers, contact them and coordinate the interaction and materials needed.
 - Arrange special supplies (stationery, props, digital tools).
 - Help to maintain and update program documents.
- **Resource Management team**
 - Ensure program materials are properly archived and accessible for future teams.
 - Leverage lessons learned and archived materials from previous years.
 - Design and administer participant and volunteer surveys/evaluations.

- Provide the PM and key team members with access to existing materials and introduce how to use them effectively.
- **The VET**
 - Coordinate volunteer recruitment and onboarding.
 - Track sign-ups, manage shift assignments, and track volunteer hours.
 - Match volunteer interests and skills to tasks and team needs.
 - Coordinate volunteer training in collaboration with the CT (including emergency procedures, youth-protection protocols, and World Bank security requirements)

5. Planning and Timeline

5.1 Advance Preparation (6 months before start date)

- **Facility Reservations:** The WBFN Manager secures boardrooms, breakout spaces, the visitor center, and all required multimedia equipment at least six months in advance.
- **Budgeting:** The WBFN Manager prepares a detailed budget covering catering, supplies, and other anticipated expenses.
- **Core Team Formation:** Establish the CT to oversee planning and coordination.
- **Communication Plan:** The Communication Team develops a comprehensive plan for internal updates and external announcements.
- **Program Master Schedule:** The PM drafts a preliminary master schedule outlining key milestones and deadlines.
- **Document Review and Knowledge Management:** The PM updates existing documents and review prior knowledge-management materials to capture lessons learned.
- **Theme Selection:** The Content Team select a program theme (e.g., “Successful Change Lab,” “Preparing Tomorrow—Youth in Global Action”) based on research aligned with World Bank priorities. The theme for the TSP 2026 is “Youth on a Livable Planet: Skills, Jobs, Impact”.
- **Volunteer Recruitment:** The VET issue early volunteer calls and recruitment announcements through WBFN newsletters and social media channels.

5.2 Selection Process (3–4 months before start date)

TSP selection is carried out independently by each of the three participating organizations - WBFN, IMFFA, and IDBFA. Only the initial online application form is common to all. Each organization conducts its own screening and interviews within the same overall timeline. After these steps, the WBFN office compiles a combined final list ranked by total scores: the top 24 candidates from WBFN and the top 12 from each of IMFFA and IDBFA make up the cohort of 48 participants.

Key Stages

- **Selection Team Formation:** Each organization forms its own selection team and appoints a point person to coordinate with the others as needed.

- **Application Review:** A cross-organizational CT updates the application form, assessment criteria, and scoring rubric.
- **Training:** Volunteers are required to attend the mandatory online interview training. Two time slots are available (morning and afternoon), and all volunteers will also receive a video recording on the application screening and scoring process.
- **Application Screening:** Conducted in person over 3–4 days by about 10–12 volunteers, organized into three-member reviewer groups. Each reviewer completes an individual scoring sheet; results are consolidated into a summary sheet with joint recommendations. Maximum application score: 16. The program typically receives 120–150 applications.
- **Notifications:** Within two weeks of screening, the CT finalizes and sends acceptance, rejection, or waitlist letters.
- **Interview Scheduling:** Successful applicants select a preferred Webex interview slot from an online schedule within three days of receiving it. Changes after that deadline are discouraged.
- **Interview Panels:** Panels of three volunteers (ideally with at least one experienced interviewer) conduct interviews over 3–4 days, usually requiring about 10 volunteers. New volunteers may observe but cannot appear on screen or ask questions.
- **Interview Preparation:** Panel members receive candidate applications, score sheets, key questions in advance and must maintain strict confidentiality. Interviewers arrive at the WBFN office 20 minutes early.
- **Interview Process:** Each session is led by a chair and supported by a timekeeper and a score recorder. Interviews last 30 minutes, followed by a 10-minute panel discussion. Candidates remain online while interviewers meet in person. Maximum interview score: 50 points.
- **Volunteer Recruitment and Training.** The VET typically secures enough volunteers if notified at least three weeks in advance. All panelists complete mandatory training on interview protocols, scoring methods, and best practices.
- **Scoring and Final List:** Scores are awarded individually by each panelist and averaged. Each organization compiles its own ranked list of successful applicants (24 for WBFN, 12 each for IMFFA and IDBFA) and sends it to WBFN, which merges the lists by overall rank to create the final group of 48 participants and a waiting list of 4–6 candidates.
- **Outcome Notification and Payment:** All applicants are informed of the results within about three weeks. Selected candidates must pay a non-refundable registration fee through the payment portal by the stated deadline. Failure to pay on time forfeits the spot, which is then offered to the next person on the waiting list.

Because competition is strong, the selection process is deliberately thorough, with careful documentation of scoring and recommendations to ensure transparency and to provide a clear record in case of any parental inquiries or challenges.

5.3 Intensive Preparation (1–3 months before start date)

- **Finalize Candidate List:** The WBFN Office Assistants and the CT will finalize the list of selected candidates and send all required documents and information to those accepted.

- **Program Topics and Group Project:** The CT and the Content Team will confirm the main program topics and the group project theme, drawing on candidate interests and interview responses.
- **Weekly Content Meetings:** The TSP Content Team will meet weekly to identify additional topics and refine session ideas.
- **Speakers and Agendas:** The CT and the Content Team will finalize speaker selections and agendas, confirm time slots, and - where possible - collect presentations in advance to avoid technical issues.
- **Event Program Materials:** WBFN Office Assistants, the Communications Team, and PM will prepare the event program, including speaker bios, session titles, and photos.
- **Role Assignments:** The CT will designate a Master of Ceremony (MC) and assign other key volunteer roles.
- **Welcome Packets:** WBFN Office Assistants, the Logistics Team and the PM will assemble welcome packets with the contact list, program schedule, ID badges, and other logistics materials.
- **Catering and Dietary Needs:** The WBFN office and the Logistic team will finalize catering contracts and confirm dietary accommodation.
- **Volunteer Training:** The VET will train all volunteers on emergency procedures, youth-protection protocols, and World Bank security requirements.
- **Technical Readiness:** The Logistics Team will test all multimedia equipment and backup systems to ensure smooth operations during the event.

6. Event Day Operations (Execution)

Daily program operations are managed by volunteers drawn from the CT and an additional 6–10 volunteers, with duties rotated as needed. At least two CT members are present each day to ensure smooth execution. Volunteers handle routine tasks and any unforeseen needs as outlined below:

- **Venue Setup and Tidy-Up**
 - Arrive at least one hour early on the first day to arrange seating, signage, and audiovisual (AV) equipment.
- **Registration and Welcome**
 - Greet participants, parents (on Day 1), and guest speakers.
 - Verify attendance, collect signed Codes of Conduct, and distribute welcome materials.
- **Session Support**
 - Provide real-time AV assistance.
 - Distribute printed materials and collect daily evaluation forms.
 - Monitor participant movement between sessions to maintain decorum.
 - Manage breaks, including food and beverage supplies.

- Ensure the overall smooth running of each day's sessions.
- **Health and Safety**
 - Keep a fully stocked first-aid kit on site.
 - Ensure all volunteers know emergency exits and incident-reporting procedures.
- **Daily Feedback**
 - Gather participant surveys and volunteer observations to refine upcoming sessions.
- **Social Media and Documentation**
 - A designated photography volunteer captures photos and short videos.
 - The Communications Team manages any live updates or social media posts.
- **Engagement and Atmosphere**
 - Ensure the presence of WBFN Presidents and assigned volunteers to create a welcoming environment.

7. Post-Event Activities (Wrap-Up)

- **Inventory & Storage**
 - Volunteers return all equipment and unused supplies to WBFN storage, updating inventory logs as needed.
 - The PM archives photos, presentations, and attendance records on the WBFN shared drive.
- **Acknowledgments**
 - The Communications Team sends thank-you letters or certificates to speakers, volunteers, and partner organizations within one week of the event.
- **Debrief & Lessons Learned**
 - The CT and PM meet within seven days to review feedback and document best practices.
 - The PM prepares a final report that includes budget reconciliation, participant statistics, and recommendations for improvement.
- **Complaint Resolution**
 - Any concerns raised by participants or parents must be documented and escalated within 24 hours to the WBFN Manager.
 - The CT reviews, responds in writing, and records follow-up actions in the final report.
 - A formal policy is being developed to standardize this process.
- **Social Media & Communication**
 - Share post-event photos and videos on WBFN social media to thank participants and volunteers.

- Use these channels to promote upcoming events.
- **Volunteer Recognition & Hours**
 - The PM or VET Lead compile total volunteer hours and submits them to the WBFN Manager for program records, if needed.
 - Volunteers receive thank-you notes and are encouraged to remain active in future WBFN events.
- **Key Knowledge Management**
 - Save all essential documents - planning sheets, meeting minutes, budget records, final volunteer rosters, and lessons learned - to WBFN's designated Google Drive.
 - Store final versions in the “**Key Knowledge**” folder to ensure easy access for next year’s team.

8. Conclusion

With early planning, well-defined task delegation, and dedicated volunteer engagement, the Teen Summer Program provides an outstanding educational and community-building experience for the families of WBG, IMF, and IDB staff. This SOP offers comprehensive guidance - from initial budgeting and volunteer recruitment to daily program management and final reporting - enabling future organizing teams to confidently replicate and further enhance the program’s success.

Appendix 1: Master Schedule TSP 2026

DATE	ACTIVITY
January 6	WBFN, IMFFA and IDBFA Pre-Launch meeting
January 12	Save the date to members
January 19	Announcement of TSP 2026 (ALL), Applications start process. Window opens 12nn EST
February 2	Application window closes 12nn EST (ALL)
February 4	WBFN distributes applications to Sister Organizations
February 4-11	WBFN application screening process and selection of candidates for interviews
February 17	Send interview invitation/rejection letters (All)
February 23-27	WBFN interviews (panel will be in-person, applicants will be online)
March 5	IMFFA and IDBFA to send their final list of candidates to WBFN
March 9	Selection notification for TSP 2026 – send rejection and invitation letters (ALL)
March 23	Deadline for (All) • Payment, • Acceptance and return signed ‘important’ papers. • Confirmation waitlisted candidates
June 22-July 9	TSP2026
June 22- June 26	TSP Week 1 – WBFN (Opening Ceremony)
June 29- Jul 3	TSP Week 2 - IDBFA
July 6- July 9	TSP Week 3 – IMFFA (Closing Ceremony)

Appendix 2: TSP 2026 Frequently Asked Questions

1. What is the Teen Summer Program (TSP)?

The Teen Summer Program offers a unique opportunity to learn about the work of the World Bank Group (WBG), International Monetary Fund (IMF), and Inter-American Development Bank (IDB) through direct interaction with experts and staff from these institutions. While the program format remains largely consistent each year, specific content areas may vary.

The TSP has three main objectives:

- **Strengthen global citizenship:** Foster the awareness of being a Global Citizen and a contributing member of the global community.
- **Deepen institutional understanding:** Introduce participants to the missions, operations, and global impact of the WBG, IMF, and IDB.
- **Support personal growth and career readiness:** Build leadership, teamwork, critical-thinking, and cross-cultural skills, while providing exposure to future learning and career pathways.

2. Eligibility Criteria

To apply, you must meet all of the following requirements:

- Be 16, 17, or 18 years old by July 1, 2026.
- Be enrolled in high school (not in college or university).
- Be a son or daughter of a WBG, IMF, or IDB staff member, with at least one parent registered in the corresponding family association (WBFN, IMFFA, or IDBFA).
- If both parents work for different organizations, you must choose one family association through which to apply. Only one application is allowed; applications submitted to more than one organization will be disqualified.
- Have at least an intermediate level of spoken and written English.
- Commit to attending the entire program, Monday, June 22 to Thursday, July 9, 2026, from 9:00 a.m. to 4:00 p.m. each day.

3. Application Process

Submit your application online at <https://www.wbfn.org/event/teen-summer-program> between 12:00 noon EST on February 19 and 12:00 noon EST on February 2, 2026. All applicants will be notified of their application status in March 2026.

4. Participation from Outside the Washington, DC Area

Yes, you may participate if you meet all eligibility requirements. However, your parents must cover all expenses beyond the program fee, including travel to Washington, DC; lodging and meals; transportation; and any incidental costs. Applicants living outside the United States are responsible for obtaining all necessary travel documents, including an entry visa. Please consult the U.S. Embassy in your country for visa requirements and processing times.

5. Parent Registration in Family Association

If your parent is not currently registered in the relevant family association, you may still apply if the parent registers before the application deadline.

For registration details, visit:

- WBFN: <http://www.wbfn.org/user/mfn>
- IMFFA: <https://www.imffa.org/membership>
- IDBFA: <http://iadbfamilyassociation.org/about>

6. Selection and Notification

The program accommodates a maximum of 48 participants. Meeting eligibility criteria does not guarantee an interview or admission. Applications are reviewed and evaluated, after which candidates are selected for an interview. Final acceptance notifications will be sent in March 2026.

7. Repeat Applications

- Previous Participants – If you have already participated in any TSP, you are not eligible to apply again.
- Prior Applicants – If you applied in a previous year but were not selected, you may reapply for 2026 if you continue to meet all eligibility criteria.

8. Attendance

Full attendance is mandatory from June 22 to July 9, 2026, 9:00 a.m.–4:00 p.m. daily. Absences are permitted only for valid, documented reasons (force majeure). Unexcused absences will result in withholding of the completion certificate. All excused absences require a written parental request.

9. Program Fees and Payment

- Fee: A non-refundable registration fee of US\$350 per participant.
- Payment Deadline: No later than 12:00 noon EST on March 23, 2026, after acceptance notification.

Refund Policy: Fees are non-refundable once payment is received.

10. Additional Expenses

Participants are responsible for most daily meals and local transportation to WBG, IMF, and IDB headquarters in Washington, DC. Breakfast or lunch will be provided only on specific days, with

advance notice. Applicants from outside the DC area must also cover travel, lodging, and all related expenses.

11. Questions or Additional Information

For further inquiries, please email your designated family association:

- WBFN: teensummerprogram@worldbank.org
- IMFFA: imffa@imf.org
- IDBFA: familia@iadb.org

Appendix 3: Group Project Requirements Example (TSP 2025)

Task Definition

Work collaboratively in a team to develop and present a solution to one of the following questions:

- *What changes—now and in the future—can help create a world free of poverty on a livable planet?*

- *What concrete steps and actions can empower today's youth to tackle global challenges and build a more sustainable world?*

Project Guidelines

- **Topic Scope** – Your solution must reference at least two of the three core TSP themes, such as *Education, Food Security, or Water*.
- **Presentation Requirements**
 1. **Actionable Idea** – A practical, real-world solution that can be implemented.
 2. **Infographic** – A clear and accurate visual representation of the idea. *Use of AI-generated imagery (e.g., DALL-E) is not permitted.*
 3. **In-Person Presentation** – An 8–10-minute group presentation effectively conveying the solution and the accompanying infographic.
 4. **Panel Feedback** – A panel will review each presentation and provide constructive feedback.

Feedback Criteria

The panel will evaluate each presentation based on:

- **Relevance and Impact** – Does the solution inspire and equip youth to address global challenges that support a livable planet?
- **Creativity and Innovation** – How original and imaginative is the idea?
- **Feasibility** – Is the proposed solution practical and realistically implementable



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